

REC. TYPE	RECOMMENDATION SUMMARY	PRELIMINARY IMPLEMENTATION STATUS
CAMB LIBR	<p>Library</p> <ol style="list-style-type: none"> 1. Keep the library in Mid-Cambridge. Note - A committee to explore the siting of a new/renovated library was beginning its work during the end of the Study Committee's work, and made recommendations for an expanded library at the same site. After concerns were raised about additional traffic and the use of some of the land in front of the library for the proposed library, a new committee was formed this past year to explore the library siting. They have not made their recommendations at this time. 2. Improve the maintenance of library grounds (e.g. picking up litter, snow removal.) 3. Explore ways to reduce derelicts hanging out. 	<p>The Library 21 Committee met for just over a year, with the assistance of a planning consultant, and considered some 3 dozen sites all over the City. They then narrowed down the sites to a half dozen for detailed analysis, resulting in 2 finalist sites: the Prospect-Bishop Allen parking lot and the current site. The City Council voted to expand the existing Broadway site. A designer has been selected and negotiations are underway for the final process to be initiated.</p> <p>The organizational structure of the Parks Department has changed in recent years to include new specialized staff positions, increased training and sector maintenance crews responsible for different districts of the City.</p>
CRLS	<p>Cambridge Rindge-Latin High School and Longfellow Elementary School</p> <ol style="list-style-type: none"> 1. Publicize high school events to residents (e.g. plays, sporting events, etc.) as an opportunity to bridge gap and improve understanding between adults without children and teens. 2. Advertise volunteer opportunities for wide range of interests. Request that School Department publish a wish list of the type of things volunteers could provide such as speakers for career days. 3. Utilize Longfellow School as a good centralized location to base community meetings and programming. Consider additions to or improvements in space to address need for large meeting/auditorium facilities. 	<p>The Schools Department uses a variety of methods to publicize events, including the internet and print media.</p> <p>Longfellow School continues to serve as a location for community meetings, with rooms of various size available.</p>
ED&E	<p>Growth Management</p> <ol style="list-style-type: none"> 1. Economic and employment development should be as much as possible accomplished without creating new traffic and parking problems <ul style="list-style-type: none"> • Restrict truck traffic on interior neighborhood streets; • Improve truck policy so that economic development does not necessarily 	<p>The City is currently working on implementing the recommendations of the Regional Truck Study (completed in 2001).</p> <p>The impact of commercial parking and traffic was addressed as</p>

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	<p>mean more truck traffic;</p> <ul style="list-style-type: none"> • Development must have own parking/other mitigation to offset parking pressure on neighborhood streets; <p>2. Establish minimum standards of operation for developments in neighborhood areas which addresses:</p> <ul style="list-style-type: none"> • garbage pickup; • short term parking; • hours of operation; • size of store. 	<p>part of the Citywide Rezoning through new project review.</p> <p>Parking and traffic impacts are also reviewed through the administrative process of Parking and Transportation Demand Management.</p>
ED&E	<p>Institutions</p> <ol style="list-style-type: none"> 1. Institute small job training programs for jobs they know they can offer; 2. Create in-High School training programs for those jobs; 3. Conduct training for jobs as part of a public service program; 4. Create a liaison from institutions to job service; 5. Maintain an outreach program for those with handicaps or mental illness, e.g. supermarket jobs 	<p>The Office of Workforce Development (OWD), at 51 Inman Street, builds partnerships between schools, community-based organizations, and the business sector to expand employment and training opportunities for Cambridge Residents. OW D assesses and responds to the unmet needs of the local workforce.</p>
ED&E	<p>Small Business Support</p> <ol style="list-style-type: none"> 1. Increase support for home-based businesses/small entrepreneurs <ul style="list-style-type: none"> • Create program on splitting resources, e.g. sharing employees, equipment • Share resources over neighborhood lines • Conduct a survey to home based businesses to find out about needs, number and type. • Streamline zoning to help home based businesses; • Establish a home-based business center 2. Increase support for neighborhood scale/small business <ul style="list-style-type: none"> • Monitor small business coming and going • Establish a quick response on business leaving/disaster e.g. Savenours • Encourage appropriate small business activity in small areas, e.g. tables and 	<p>The Cambridge Business Development Center is a not-for-profit dedicated to helping people start and grow successful and profitable businesses by providing mentoring and educational programs tailored to the ways entrepreneurs learn.</p> <p>The City's Economic Development Department is in the process of updating its Women and Minority Business Owners Survey, which will result in a directory of contact information as well information to help the City with future program development and targeted outreach.</p> <p>The Economic Development provides technical assistance to</p>

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	<p>chairs in commercial areas, e.g. outside at 1000 Mass. Ave.; Bay Square</p> <ul style="list-style-type: none"> • Consider allowing pushcarts as part of the retail mix; • Make a distinction in the liquor license cap between restaurants and bars, i.e. allow more restaurant beer and wine licenses without allowing more bars. • Address parking issues for small businesses - e.g. booklet "Where can you park in Cambridge?" 	<p>small businesses on a case-by-case basis.</p> <p>Preliminary research has indicated that ensuring adequate storage and security for pushcarts would be challenging.</p>
ED&E	<p>Specific Areas</p> <ol style="list-style-type: none"> 1. Inman Square <ul style="list-style-type: none"> • Work with landlords to create more neighborhood service businesses; • Improve bus service to the square, e.g. make the #69 bus more frequent all day; • Implement the recommendations of the Inman Square Task Force for improvements to Inman Square. 2. Central Square <ul style="list-style-type: none"> • Increase Mid-Cambridge involvement with Central Square issues • Mitigate perception of crime problem with increased employment, recreation and parks • Revisit City policy differences with other areas, e.g. street performers allowed in Harvard Square, no street performers allowed in Central Square. • Work with neighborhood on specific issues, e.g. liquor store - later opening, less nips and cheap wine • Implement the recommendations of the Central Square Advisory Committee. 	<p>The Economic Development Department is working to renew a contract with a firm that produces software to help prospective tenants to easily find commercial leasing opportunities that meet their needs.</p> <p>The #69 Bus currently makes frequent stops throughout the day.</p> <p>The Economic Development Department has arranged best retail practices workshops for businesses in Central Square and throughout the City. These workshops are open to all business owners, with one-on-one follow-up counseling available to income-eligible business owners.</p> <p>Portions of Cambridge Street have been part of the City's Façade Improvement Program, and Cambridge Street is currently part of a comprehensive process to improve roadways, sidewalks, landscaping, and open space.</p> <p>The Central Square Master Plan has been implemented, including: transportation improvements, bicycle lanes, sidewalk improvements, street trees/ landscaping, benches, and façade</p>

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		<p>improvements. A representative from Mid-Cambridge has been involved in planning committees.</p> <p>Some street performers are permitted in Central Square during the summer.</p> <p>Two liquor stores went through façade improvement program; one liquor store changed location. Changes to opening times have been made.</p>
ED&E	<p>Communication/Information</p> <p>Increase publicity by the School Department and the Department of Human Services on programs:</p> <ul style="list-style-type: none"> • Publicize CRLS and War Memorial Pool activities to increase use by neighborhood residents. • Improve communication between the neighborhood and the City regarding problems with park use and/or design (e.g. basketball court at Paine Park causing problems for neighbors.) • Inventory total open space in Mid-Cambridge including private open space, to enable both better park and open space planning and possible acquisition of new open space. 	<p>The Human Services Department has increased the amount of information it releases, including periodic Resource Guides with information about recreation programs.</p> <p>Since 1995, Cambridge has had a Community Policing Program, focused on an overall strategy of partnerships and problem-solving with the community.</p> <p>Paine Park has gone through a renovation that will be completed spring 2002.</p> <p>An inventory of public open space was completed by the Green Ribbon Open Space Committee, which used the location of open space and demographic information to draft recommendations for future acquisitions. In this study, Mid-Cambridge was identified as one of the neighborhoods with low levels of open space per capita. It was identified as a priority area for the acquisition of community parks.</p>
H	Communication	There has been an overall increase in information available from

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	<ul style="list-style-type: none"> • Improve public information on housing repair and construction, including the permitting process, asbestos and lead removal safety • Work with realtors to establish improved house sale fact/information to prospective/new owner 	<p>Lead Safe Cambridge and the City's Housing Department. The City produced a "Guide to Cambridge Housing Programs," in English, Spanish, Haitian Creole and Portuguese. The Cambridge Affordable Housing Trust produced a booklet describing its initiatives</p>
H	<p>Housing for a Stable and Diverse Neighborhood</p> <ol style="list-style-type: none"> 1. Support diversity in access to affordable housing according to the Fair Housing Program <ul style="list-style-type: none"> • Elderly persons • Handicapped persons • Families with children • Non-White populations 2. Establish a long-term plan for anticipated increase in the elderly population <ul style="list-style-type: none"> • Examine transportation and services for elderly <ul style="list-style-type: none"> • Support combination of shuttle systems. Improve transportation services for elderly (public or private). Consider a subsidy program which would encourage taxi companies in the City to serve the elderly community more efficiently. • Expand safety features for physically challenged: <ul style="list-style-type: none"> • Change building code to encourage new housing construction that is easily adaptable for elderly needs (e.g. wider doors, etc..) • Consider better routine sidewalk maintenance and enforcement of the snow removal ordinance, • Examine transportation and services for elderly and building to elderly standards when renovating or construction new housing, even if voluntary, as part of long term plan. 3) Explore property tax abatements for landlords renting to lower-income households (to improve access to affordable housing for low-income households. 	<p>The Cambridge Affordable Housing Trust, established in 1988, provides loan-funding to non-profits and the Cambridge Housing Authority (CHA) to finance the acquisition, development and renovation of affordable housing. Among the Trust's criteria for evaluating projects is the maximization of family-size units.</p> <p>Started in 1995, Cambridge's CITYHOME Program funds a wide variety of rental and ownership programs, including the Cambridge Homebuyer Initiative for low and moderate-income households.</p> <p>The Inclusionary Zoning Ordinance requires developers of any new or converted residential development with 10 or more units to provide 15% of the units as affordable housing. Developers receive a 30% density bonus in return.</p> <p>The Incentive Zoning Ordinance requires that non-residential developers that require a Special Permit that requires an increase in the permissible density or intensity of a particular use mitigate the impact of their development through a contribution to the Affordable Housing Trust of \$3.28 per square foot.</p>

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	<p>4) Consider affordable housing development in the form of artist lofts with private spaces or bedrooms with communal recreation/TV room, bathroom and showers, and kitchen.</p> <p>5) Encourage owner occupancy</p> <ul style="list-style-type: none"> • Create an affordable housing repair program. <p>6) Rental Housing</p> <ul style="list-style-type: none"> • Establish a rental clearinghouse for low and moderate income people, (e.g. by matching units to those on the Cambridge Housing Authority waiting list) (similar to Harvard's "waiting list" for rent-controlled units) • Request that Harvard (and other major/ or all landlords) allocate a percentage/ or give priority to their rental units for low to moderate income households. Note: As this study is being published, Harvard is completing a sale to the City of Cambridge of one hundred previously rent controlled units, to be maintained as affordable by the City. • Encourage tenants to pool resources for housing opportunities <ul style="list-style-type: none"> • Provide information and financial assistance for first-time-buying groups 	<p>In Mid-Cambridge, CHA began developing Ashton Place, which will have 6 affordable rental units. CASCAP recently developed a property on Bigelow St. that has 10 studio and one-bedroom affordable rental units.</p> <p>CHA and non-profits maintain waiting lists for affordable units. The Housing Department has database of inclusionary zoning units.</p> <p>The transfer of 100 previously rent-controlled units from Harvard is complete; HRI now owns and manages these affordable units (which it has also been rehabilitating). Harvard also made a \$6 million loan to Trust through the 20/20/200 Initiative.</p> <p>The Commission for Persons with Disabilities and the Council on Aging co-sponsor a taxi discount coupon program. An effort is made to develop accessible, affordable units through the Inclusionary Zoning process.</p> <p>The enforcement of the Snow Removal Ordinance is conducted by DPW, which provides information to residents and operates an enforcement hotline.</p>
H	Consider issues of excess infill (construction which causes significant neighborhood loss of open space) when new housing construction is planned. Support requirement for minimum open space through zoning.	Through the Citywide Rezoning, the open space requirements in the C1 district doubled and allowable density was reduced.
H	Existing Housing Programs 1. Support multi-family rehabilitation programs	Homeowners Rehab Inc. (HRI) and Just-A-Start (JAS) offer low-interest rehabilitation loans for low and moderate-income,

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	<ul style="list-style-type: none"> • Small Property Owners Program • Cambridge Neighborhood Apartment Housing Services loan programs • De-leading programs <p>2. Support affordable rental and non-profit ownership development</p> <p>3. Support affordable housing programs</p> <ul style="list-style-type: none"> • Limited equity housing • Conversion of existing buildings or construction of new buildings • Financial assistance for first-time-buyers <p>4. Increase City facilitated housing services</p> <ul style="list-style-type: none"> • First-time-buyer classes • Access to affordable housing • Tenant ownership • Home ownership 	<p>owner-occupied, 1 to 4-unit buildings through their Home Improvement Programs. Upon making improvements, the owner must keep rents affordable.</p> <p>Just-A-Start's Home Improvement Program has secured a new 3% Home Improvement Revolving Loan through Cambridge Savings bank</p> <p>The Cambridge Neighborhood Apartment Housing Services (CNAHS) offers low-interest rehabilitation financing to private owners of multi-family properties in return for a set aside of units for low and moderate-income tenants for up to 20 years.</p> <p>Lead Safe Cambridge provides loans to property owners for lead abatement, provided they maintain the deleaded unit as affordable during the duration of the loan.</p> <p>In addition to upgrading the rental housing stock, the City is committed to preserving existing affordable units through the Preservation of Expiring Use Restriction Properties Program. This program provides technical and financial assistance to tenants and landlords of federally-assisted rental housing that is in danger of being converted to market rate housing.</p> <p>The City offers First-Time Homebuyers Classes ten times per year. There are also multi-family classes and classes for speakers of languages other than English. These are open to all residents, and benefit income-eligible households by making</p>

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HARV	<p>Harvard University</p> <ol style="list-style-type: none"> 1. Resolve potential conflicts with face to face discussions in a joint planning process, as outlined in the Town-Gown Report. 2. Work with Harvard to establish a planning process/timeline for addressing each of Harvard's priority projects identified in their Capital Campaign. 3. Examine the effects of Harvard housing more of its students (new net units) on neighborhood housing prices. 4. Establish public review for Harvard's visitor parking program 5. Improve mechanisms for enforcement of construction agreements with neighborhoods - request the Joint Neighborhood-Harvard Committee to examine ways for enforcement of these agreements. 6. Improve monitoring of compliance with City regulations/laws 7. Explore ways in which residents can use Harvard shuttle services 8. Maintain a viable transition between institutional uses and surrounding uses. 9. Avoid excessive concentrations of impermanent institutional populations in dense urban settings, taking into account scale, concentration and mix weighed against the need for University to house affiliates. 	<p>them eligible for special mortgage products.</p> <p>Direct conversations with Harvard have taken place through monthly meetings of the Joint Committee, which includes representatives from Harvard, the Community Development Department, neighborhood organizations, and the Harvard Square Defense Fund.</p> <p>The City Council recently established a Committee on University Relations, which has begun to discuss the planning process and other issues related to town-gown relations.</p> <p>City has established the administrative process of Parking and Transportation Demand Management to review and regulate the parking demand created by commercial and institutional uses.</p> <p>The public can use the Harvard Shuttle to Longwood Medical Area. Fare and schedule information can be obtained directly from Harvard.</p> <p>The Hammond Street rezoning established transition guidelines for Harvard campus / Hammond Street edge.</p> <p>The Citywide Rezoning allows for consistent review of institutional projects on public edges through Large Project Review.</p>
HOSP	<p>Hospitals/Medical</p> <p>The Committee recommended that the ongoing process between the Cambridge</p>	<p>In the past, medical practices affiliated with the Cambridge Hospital have been permitted in the C-2 Residential District.</p>

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	<p>Hospital and the MCNA should be the primary guide for working with the issues concerning the Cambridge Hospital expansion.</p> <ol style="list-style-type: none"> 1. Cambridge Handbook would improve residents' knowledge of institutions such as Youville and the services that they provide. 2. Plan for possible effects on the character/nature of Inman Square as The Cambridge Hospital expand its services and more small doctor's offices move into the area. 3. Ensure that the agreement is enforced with the hospital and MCNA, especially parking. Explore zoned parking, e.g. parking with time limits outside of home zone. 4. Explore zoning that would prohibit the establishment of group medical practices in residential zones. 	<p>Private medical practices are currently prohibited in all C Residential Districts (while small, home-based offices are permitted).</p>
INST	<p>General Approach</p> <ol style="list-style-type: none"> 1. Conduct longer term planning relative to institutional issues. - continue work with institutions on long range planning, and increase communication with neighborhoods on Institution's long range plans. 2. Publish/distribute an informational handbook for residents of Cambridge outlining services and resources of the City's institutions. Combine Cambridge School Department, other City Departments, Harvard University, and Hospital's informational materials into one publication. 3. Increase public education of events/services: <ul style="list-style-type: none"> • cable television • open houses • more news in newspapers • citywide Internet 4. Require informational public meetings for large construction projects. Or if residents must rely on neighborhood civic organizations to disseminate information of on-goings in the neighborhood, then the City needs to support these groups financially and equally. 5. Improve communication to residents of publicly accessible Harvard/MIT other 	<p>Direct conversations with Harvard have taken place through monthly meetings of the Joint Committee, which includes representatives from Harvard, the Community Development Department, neighborhood organizations, and the Harvard Square Defense Fund. The City Council recently established a Committee on University Relations, which has begun to discuss the planning process and other aspects of this issue.</p> <p>There has been a general increase in the amount of information available, both in written and electronic format. The City maintains a comprehensive website of departments, programs, and events: http://www.ci.cambridge.ma.us.</p> <p>Last year, Harvard mailed its "Welcome Guide to Arts, Events, and Special Places at Harvard," to over 15,000 households in Cambridge.</p> <p>Large Project Review has requirements for public comment.</p>

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	<p>institutions facilities/resources (i.e. library)</p> <ul style="list-style-type: none"> • mailings to every household (possible piggy-back mailings with City agencies) • column in local newspapers on institutional events open to the public <ul style="list-style-type: none"> • The Boston Globe, City Section; The Boston Herald; The Cambridge Tab; The Cambridge Chronicle • include information in neighborhood newsletters <p>6. Improve City and institution notification procedures for actions falling under Institutional Overlay District guidelines.</p> <p>7. Have institutions provide an annual report to the neighborhood; annual report to the Planning Board</p> <p>8. Have an agreed upon place of posting for all information relevant to neighborhood e.g. Broadway Market, Tot Lots, Library</p>	<p>Projects over 50,000 square feet require a special permit.</p> <p>Under the Special Permit process, the Planning Board and Board of Zoning Appeals post notices on site when public meetings about a proposed development are planned.</p> <p>The annual Town-Gown Report, which is presented to the Planning Board each year, is also available on the City website.</p>
INST	<p>Cambridge College: Examine parking increase in new development</p>	<p>Cambridge College is subject to the Parking and Transportation Demand Management Process with any new development.</p>
LU&UD	<p>Examine potential of infill under current zoning</p> <ul style="list-style-type: none"> • conduct analysis including figure ground map 	<p>Through the Citywide Rezoning, the open space requirements in the C1 district doubled and allowable density was reduced.</p>
LU&UD	<p>Conduct analysis towards the means of reducing excessive infill, and include in that consideration the following possible techniques:</p> <ul style="list-style-type: none"> • increase Zoning's open space requirement • change C-1 residential district to C residential districts • Modify the Conservation District's guidelines such that their determination of excessive infill falls along the same lines 	<p>Through the Citywide Rezoning, the open space requirements in the C1 district doubled and allowable density was reduced.</p>
LU&UD	<p>Lower height limits to 45' in the C-2 and C-3 residential districts on Harvard Street</p>	<p>In order to accomplish this goal, the Harvard St. C-2 and C-3 districts have been rezoned to C-2B and C-2A.</p>
LU&UD	<p>Require real estate agencies/mortgage lenders to provide prospective property owners with basic zoning information</p>	<p>The Community Development Department publishes a Zoning Primer, which is available in print and online. The Zoning Ordinance is also available to the public in print and online. The</p>

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		Department routinely provides information to those with more specific questions.
LU&UD	<p>Support the Environmental Program's efforts to create better pedestrian areas and to improve bicycle access to public streets through the Street Enhancement Initiative: Install neck-downs at busy intersections</p> <ul style="list-style-type: none"> Massachusetts Avenue Broadway Cambridge Street 	Traffic improvements, including improved pedestrian crossings and bicycle lanes, were made on Massachusetts Avenue as part of the implementation of the Central Square Master Plan. Broadway has had guidelines created in certain locations to define bicycle travel ways. Cambridge St. is currently going through a comprehensive planning process to improve roadways, sidewalks, landscaping, and open space.
LU&UD	<p>Support streetscaping on major pedestrian spines</p> <ul style="list-style-type: none"> Harvard Street Streets that serve as pedestrian pathways to the Charles River. Mass. Ave. Increase renewal of missing or dying street trees, as well as maintenance and watering of existing street trees 	The organizational structure of the Parks Department has changed in recent years to include new specialized staff positions, increased training and sector maintenance crews responsible for different districts of the City. One area of focus has been urban forestry, including the preservation of existing street trees and the planting of new trees.
LU&UD	<p>Include edge districts in planning analysis:</p> <ol style="list-style-type: none"> Somerville - Cambridge line <ul style="list-style-type: none"> support for regional planning initiative to encourage planning across town lines; establish a bi-lateral commission to discuss cross-border issues establish a non-binding review for zoning issues such as the Beacon - Hampshire edge; Prospect Street <ul style="list-style-type: none"> Work with Area 4 on improvement 	There has been some collaboration between staff in Somerville and Cambridge on the issues of bikeways and North Point.
LU&UD	<p>Establish better transition rules between commercial and residential zones covering height limits, landscaping, screening, lighting and parking, especially along:</p> <ul style="list-style-type: none"> Massachusetts Avenue Prospect Street Hampshire Street 	Portions of Massachusetts Ave. were rezoned to Residence C-2B. In the BA District in Inman Square, height limits were reduced from 85' to 45'. Under Article 19, there are both as-of-right and special permit procedures for transitional areas.

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MUNI	<p>City of Cambridge</p> <ol style="list-style-type: none"> 1. Address parking by users of City Hall - it becomes problematic on near-by residential streets. <ul style="list-style-type: none"> • establish a parking lot/shuttle system/trip reduction efforts to reduce parking needs of City employees 2. Establish places for community use. 3. Study the feasibility of making 51 and/or 57 Inman Street into residential use, especially as uses change in City buildings. 	<p>The City has a policy of trying to reduce automobile use by employees, through the subsidization of T passes and arranging for free employee use of the EZ Ride shuttle. The City also provides an incentive for off-street parking for those who do drive by offering reduced-cost parking in the Green Street garage.</p>
OS	<p>Parks Needing Renovation</p> <ol style="list-style-type: none"> 1. Renovate and improve Library Park Tot Lot <ul style="list-style-type: none"> • For the tot lot, address: <ul style="list-style-type: none"> • safety concerns • install play equipment that maintains kids' interest • use Cambridge Common park as a model • possibly enlarge 2. Renovate Cooper Playground (Hancock Street) 3. Replace dangerous equipment in Maple Avenue tot lot (i.e. metal horses on springs) 	<p>The Library Park Tot Lot renovation was completed in 1995.</p> <p>The Cooper Playground (Hancock St.) renovation was completed in 1998.</p> <p>The community process for the Maple Ave. tot lot is scheduled to start summer 2002.</p>
OS	<p>Park Design</p> <ol style="list-style-type: none"> 1. Use Science Center's stone fountain as a model for open space ideas that are attractive to all people and ages 2. Install water facilities for play and cooling where possible/feasible <ul style="list-style-type: none"> • Lee St. Park • Paine Playground 3. Support community gardens (although there are not any in the neighborhood, empty lots should be identified as possible site for such gardens.) Improve use of existing City land in parks, vacant lots, etc., to integrate into city park. 4. Install artwork in parks where possible - (Support the City's 1% for art program) 	<p>The City's landscape architect works to create park spaces that are unique and attractive to a variety of user groups.</p> <p>Lee Street Park renovation was completed in 1999 (no water play). Cooper Playground (Hancock St.) has a water play feature. Paine Park renovation will be completed spring 2002 (will have a small water play feature).</p> <p>There is a community garden component in the Lee Street Park. The Broadway/ Boardman Community Garden (in nearby Area 4) will be redesigned and made public.</p>

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		1% for Art Program was applied at Longfellow School, Paine Park, and Cooper Playground (Hancock St.).
OS	<p>Park Programming/Activities</p> <ol style="list-style-type: none"> 1. Support performances or activities in parks for adults during afternoons and evenings 2. Provide for more multiple use spaces e.g. parking garage as concert space or tennis courts 	Periodic events in the park systems are coordinated through the Human Services Recreation Department.
OS	<p>Park Creation</p> <ol style="list-style-type: none"> 1. When possible create "pocket-parks" <ul style="list-style-type: none"> • seek land for acquisition • sidewalk benches/sitting areas 2. Encourage private developers to create open spaces that are accessible by the public 3. Provide park for Longfellow School 	<p>Through Large Project Review, the City works with private developers to create public open space.</p> <p>The Longfellow School playground was renovated in 1999.</p>
OS	Increase park maintenance and coordination of functions	The organizational structure of the Parks Department has changed in recent years to include new specialized staff positions, increased training and sector maintenance crews responsible for different districts of the City.
OS	<p>Specific Parks</p> <ol style="list-style-type: none"> 1. Mid-Cambridge City Park, work with the existing Mid-Cambridge City Park Committee to consider the following: <ul style="list-style-type: none"> • preserve the "open-ness" of field to accommodate lounging, relaxing, sunning • encourage use by all ages, maintain a passive sitting area atmosphere • take advantage of big, central space <ul style="list-style-type: none"> • consider the installation of seating to better serve the elderly population and encourage extended use of the park in inclement weather. Consider performances or activities for adults during afternoons and evenings, consistent with park regulations. Explore the possibility for a facility for 	<p>The Mid-Cambridge City Park remains open space, which accommodates lounging, relaxing, sunning, and passive seating. Anticipate that discussions about this space will continue as the library renovation process moves forward.</p> <p>The recently completed MDC Master Plan, available on the MDC website, addresses issues of open space, recreation , and access.</p> <p>The City has entered into a joint management agreement with</p>

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	<p>outside performances that would not encroach onto the field, possibly a gazebo or bandshell.</p> <ul style="list-style-type: none"> Consider supplementing existing plantings and professional horticultural maintenance for all plantings. <p>2. Consider the Charles River as a source of recreation or relaxation for Mid-Cambridge residents. Increase public recreation and access to the river itself. Expand MDC and City programming and publicity for recreation along the Cambridge side of the Charles River, including boating and canoeing. Develop programs that invite the public to use the river, and/or increase public awareness of existing programs.</p> <p>3. Add softer play surfaces in some area of Cooper Park</p> <p>4. Velluci Plaza - Follow recommendations of Inman Square Task Force on improvements.</p>	<p>the MDC, whereby the City will finance certain improvements to Magazine Beach in order to get priority in the scheduling of athletic fields. The public process for this renovation is ongoing.</p> <p>Rubber safety surface was added to Cooper Playground (Hancock St.) as part of playground renovation.</p> <p>Cambridge Street will undergo significant improvements to roadways, sidewalks, landscaping, and open space. This process will include improvements to Vellucci Plaza.</p>
TP&T	<p>Communication</p> <ol style="list-style-type: none"> 1. Establish a Traffic and Transportation Problems group to meet monthly meeting with the City Traffic and Transportation Department to review and prioritize parking, traffic and transportation problems in Mid-Cambridge. 2. Have upcoming projects and updates on ongoing projects by DPW listed in the newspaper. 3. Keep neighborhood informed on the progress of the Quincy Square improvements. 4. Work with Neighborhood 4 to coordinate traffic and transportation issues on Prospect Street. 5. Post schedules of bus routes at bus stops 6. Have snow emergency route maps available to the public 	<p>Construction updates are posted on the City website.</p> <p>Quincy Square Improvements have been completed.</p> <p>A traffic signal with countdown pedestrian signal has been installed at the intersection of Prospect and Bishop Allen.</p> <p>The MBTA is in the process of posting maps and schedules at certain bus stops; the City will do so at other stops.</p>
TP&T	<p>Parking</p> <ol style="list-style-type: none"> 1. Visitor parking <ul style="list-style-type: none"> Work with the Department of Traffic and Transportation to identify abuses of Visitor Parking Permits, with specific attention to streets within close proximity 	<p>Traffic and Parking is aware of Visitor Permit abuse, and is monitoring the problem on an ongoing basis. The idea of using a calendar permit design was tried without success. Households are now issued only 1 visitor permit (not 2, as in the past).</p>

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	<p>to the Central and Harvard Square MBTA Redline Stations. Restricting hours of use, imposing time limits on use, and designating visitor parking spaces should be considered. Consider larger permits with a calendar on the permit for ease of enforcement.</p> <ol style="list-style-type: none"> 2. Parking enforcement <ul style="list-style-type: none"> • Address parking congestion problems associated with construction projects. 3. Snow Emergency Parking <ul style="list-style-type: none"> • Establish alternative parking for snow emergencies - use parking structures as temporary parking sites • Provide snow emergency street maps • Have a system for plowing streets like street cleaning 4. Reducing Parking by Commuters <ul style="list-style-type: none"> • Consider parking sticker by zone which allows unlimited parking near place of residence, two hour limit elsewhere in Cambridge. 5. Institutional Parking <ul style="list-style-type: none"> • Increase parking enforcement in neighborhood areas, especially in areas according to specific problem and time of day, e.g.: <ul style="list-style-type: none"> • Extension School in the evening; • Cambridge Hospital during the day. • Work with the Cambridge Hospital to prepare for traffic and parking problems inherent to its expansion plans, consistent with its agreement with the Mid-Cambridge Neighborhood Association. 6. Resident Parking <ul style="list-style-type: none"> • Consider identifying areas of parking which may be able to allow resident parking at meters. • Consider the creation of special parking districts for residents in those areas under intense parking pressure 7. Business Parking 	<p>Both Traffic and Parking and DPW have improved the construction permitting process. Departments engage in much better collaboration, including a weekly construction meeting between staff and construction companies planning to do work in the City. This meeting is mandatory for the companies, who must submit their plans in advance.</p> <p>The concept of zoned parking is discussed in the proposed Climate Protection Plan (which will go through a public process this spring); however, consensus on this idea has not been reached in the past.</p> <p>Parking is doing targeted enforcement at Cambridge Hospital and the Extension School.</p> <p>The Cambridge Hospital expansion is complete.</p> <p>Metered spaces are located where turnover is needed during the day; these spaces are available for resident use in the evening.</p>

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TP&T	<ul style="list-style-type: none"> • Address parking problems for small business - consider informational brochure e.g. "Where to park in Cambridge" (see also C.2.f.) <p>Pedestrian safety</p> <ol style="list-style-type: none"> 1. Address pedestrian street crossing facilities at the following locations: <ul style="list-style-type: none"> • Improve crosswalk striping at Massachusetts Avenue from Dana Street to Putnam Square. • Increase visibility of pedestrian crossing at Bishop Allen Drive and Prospect Street. Consider light at Bishop Allen Drive to allow pedestrian crossings. • Add crosswalk across Broadway at Dana Street. • Increase visibility of crosswalk across Broadway at Ellery. • Add crosswalk across Cambridge Street at the Harvard Community Health Plan facility. • Improve crosswalk striping in Inman Square at all corners. • Improve narrow sidewalk on east side of Prospect Street. • Improve safety for high school students crossing Cambridge Street and Broadway. 2. Improve lighting on Inman Street between Harvard Street and Massachusetts Avenue. Trim trees to allow more light to sidewalk and street level. 3. Reduce speed of vehicles and traffic volume on Inman Street. 4. Improve the condition of sidewalks. <ul style="list-style-type: none"> • Improve sidewalk maintenance so that repair schedule is consistent with the type of traffic, the volume of traffic, the existence of trees, and type of paving materials (Consider charting sidewalk condition.) • Improve condition of Dana Street sidewalks. • Improve enforcement of the snow removal ordinances 	<p>New zebra stripes have been done at crosswalks on Massachusetts Ave. from Dana Street to Putnam Square.</p> <p>A signal with a countdown pedestrian light has been added to the Bishop Allen/ Prospect Intersection. A crosswalk on Broadway at Dana Street has been added.</p> <p>The crosswalk across Broadway at Ellery St. has been made more visible.</p> <p>The upcoming Cambridge Street improvements will improve the crosswalks in Inman Square.</p> <p>To improve pedestrian crossings at the high school: a push-button signal has been installed on Cambridge Street, and a curb extension on Broadway.</p> <p>Lighting on Inman Street between Massachusetts Ave. and Harvard Street has been improved, trees have been trimmed.</p> <p>Sidewalks and roadways are undergoing improvements on Inman Street between Cambridge St. and Broadway (May-June 2002). Had community process about traffic calming; community decided not to implement because of impact on parking.</p>

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		<p>Sidewalks and roadways between Massachusetts Ave. and Broadway were reconstructed, bicycle edge-line was installed.</p> <p>A citywide inspection of sidewalks is underway. The City is experimenting with new materials and techniques for sidewalk repair.</p> <p>3 or 4 places in the Dana Street sidewalks are difficult to improve because of street trees.</p> <p>Traffic and Parking tickets property owners for not following snow removal ordinance.</p>
TP&T	<p>Bicycle Safety</p> <ol style="list-style-type: none"> 1. Increase bicycle safety through increased use of bicycle lanes and pathways with appropriate signage for autos, bicycles and pedestrians. 2. Provide information on bicycle safety. 3. Enforce traffic laws for bicyclists, and motorists sharing the road with bicyclists. 	<p>Bicycle lanes are being created where there is enough space; guidelines are being created elsewhere (i.e. on Broadway).</p> <p>Information on bicycle safety is provided through publications, website, and events.</p> <p>Police now ticketing bicyclists in violation of traffic laws.</p>
TP&T	<p>Motorist safety</p> <ol style="list-style-type: none"> 1. Provide more speed limit enforcement, post speeds more frequently. 2. Provide school zone sign on Fayette Street near Longfellow School. 3. Reduce speed of vehicles on Kirkland Street between Quincy and Beacon Streets. 4. Improve the safety at the Bread and Circus Market parking lot on Prospect Street - consider right turn only out of parking lot from 5 to 7 p.m. 5. Discourage increased traffic volume on Harvard Street and restrict tour bus use. 6. Investigate the occurrences of vehicles backing down Bishop Allen from Inman to Prospect Street. 	<p>Working on state legislation to reduce the speed limit to 25 mph.</p> <p>The Bread and Circus Market parking lot is not enforceable (because it is a private driveway). However, they do have a paid police detail.</p> <p>City cannot legally restrict tour buses from Harvard Street, but does discourage them from using.</p>

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	<p>7. Address vehicular safety at the following intersections:</p> <ul style="list-style-type: none"> Consider traffic light at Bishop Allen Drive and Prospect Street . <ul style="list-style-type: none"> Balance with safety concern of slowing traffic in close proximity to Mass. Ave. Improve left turn onto Massachusetts Avenue off Dana Street. Improve enforcement of left turn only and right turn only lanes at Massachusetts Avenue from Inman Street across to Pleasant Street. Improve merge/lane markings on Peabody Street between Massachusetts Avenue and Cambridge Street. Improve merge/lane markings on Massachusetts Avenue between Cambridge and Garden Street Clarify turning lanes/markings on Quincy between Broadway and Cambridge Street. Improve visibility of light at Dana and Harvard Streets. (e.g. prune trees on approaches, and/or add blinking light over street) Improve snow plowing on small streets 	<p>A signalized intersection with pedestrian count-down feature has been added at the intersection of Prospect and Bishop Allen intersection.</p> <p>Making the left turn onto Massachusetts Ave. from Dana St. easier might increase levels of traffic on Dana.</p> <p>Signal improvements on Massachusetts Ave. at Inman and Pleasant Street have been completed.</p> <p>Upcoming Harvard Square Design Project will address many traffic concerns in that area.</p> <p>Turning lanes/ marking on Quincy between Broadway and Cambridge Streets have been improved.</p> <p>Light at Dana and Harvard Street has been made more visible.</p> <p>Contractors have been given more explicit, pedestrian-oriented instructions for plowing small streets.</p>
TP&T	<p>Transportation</p> <ol style="list-style-type: none"> Explore the use of shuttle services/ paratransit services and extend bus routes to improve accessibility to all parts of Cambridge (e.g. City Circle Shuttle) Increase public transportation service to Inman Square. Improve public transportation services for elderly or disabled persons. Transit routes should serve shopping/cultural areas throughout the city. Provide a shuttle service or express bus route serving Harvard Square and the Back Bay of Boston. 	<p>A Shuttle Study was done, resulting in the EZ Ride. The City, MIT, and several businesses co-sponsor EZ Ride, which goes from North Station through eastern Cambridge to Cambridgeport. Employees of these co-sponsors can ride the shuttle for free, and members of the public may ride for \$1.</p> <p>CT1 and CT2 provide express service between Cambridge and parts of Boston.</p>

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	5. Explore the possibility of an employee shuttle system for City employees and large, private businesses. The system could be shared and funded by both interests. 6. Examine the truck management plan proposed by Harvard University as part of the expansion of Memorial Hall.	Memorial Hall expansion is completed.
TP&T	Traffic congestion <ul style="list-style-type: none"> • Reduce traffic congestion on Inman Street at Massachusetts Avenue. 	Currently no feasible alternative, except general vehicle trip reduction measures.